MT BAKER RIM COMMUNITY CLUB

BOARD OF DIRECTORS

MEETING MINUTES

November 8, 2019

I. CALL TO ORDER

- A. In the absence of the president, Chris Park, Treasurer, called the Board meeting to order at 7:07 PM at the Clubhouse.

II. ROLL CALL

- A. Board Directors Present:
 - ✓ Chris Park, Treasurer
 - ✓ Peter Hauser, Property Standards
 - ✓ Julie Brown, Secretary
 - ✓ Angela Griffin, Member Relations
 - ✓ Seth Carson, Legal & Insurance
 - ✓ Roy Massie, Grounds & Maintenance

Directors absent: Lisa Beliveau, President; Peter Berow, Past-President (resignation tendered)

- B. Committee Members Present:
 - ✓ Rheannon Schoephoester, Violations Advisory Committee
- C. Staff Present:
 - ✓ Staff: Christy Ables, Office Manager, Tex Devenport, Caretaker

III. APPROVAL OF MINUTES

A. August & September & October board minutes – unanimous agreement to approve draft minutes by email

IV. CORRESPONDENCE

- A. Website Contact Form question Does MBR allow tiny houses on wheels?
 - ✓ Per covenants, must have permanent foundation.

V. DIRECTOR REPORTS

- A. President Lisa Beliveau submitted written report (on-file in office) and apologized for scheduling conflict preventing her attendance.
- B. Property Standards Peter Hauser delivered verbal report including:
 - ✓ Approval of septic installation permit for 18005.
 - ✓ Presented draft hazard tree assessment form and guidelines. Unanimous agreement to review and provide feedback.
- C. Grounds & Maintenance
 - ✓ Sand cover project update Roy Massie presented bid from RFDesigns LLC to build a 24" enclosure around base of sand hopper with a heater, access panel, and removable end cap for accessing track tensioners as well as weather-resistant cover. Best alternative to-date for lack of garage for plow truck. **MOTION** by Chris Park to approve sand cover according to quote submitted from RFDesigns for \$2,780.62. Seconded and unanimously carried.
- D. Member Relations no report
- E. Legal & Insurance no report

VI. FINANCIAL REPORT – Chris Park, Treasurer

A. October end-of-month financials attached. Cash roughly the same as this time last year.

VII. COMMITTEE REPORTS

A. Advisory Committee on rental Rules & Regulations and Schedule of Violations & Fines – Chair: Rheannon Schoephoester presented proposal (on-file in office). MOTION by Julie Brown to prepare and present formal Proposal to Amend Governing Document. Seconded and unanimously carried.

VIII. UNFINISHED BUSINESS

A. Update on proposed website redesign project – add rental registration form to website to streamline process.

IX. NEW BUSINESS

- A. Open Bookkeeper position Chris Park & Christy to draft list of all office staff tasks/responsibilities to aid in job description
- B. Peter Berow resignation Board would like to recognize and thank Peter for his years of dedication to community through board service
- C. Violations Director **MOTION**: to elect Rheannon Schoephoester as interim Violations Director. Seconded and unanimously carried.

X. NEXT MEETING DATE

A. The next Board meeting is scheduled for January 17, 2019 at 7 pm in the clubhouse.

XI. ADJOURNMENT

A. There being no further business the meeting was adjourned at 9:30 pm.

APPROVED:	
SECRETARY_	DATE

11:25 AM 11/04/19 **Accrual Basis**

Mt. Baker Rim Community Club Balance Sheet Prev Year Comparison As of October 31, 2019

	Oct 31, 19	Oct 31, 18	\$ Change	% Change
ASSETS				
Current Assets Checking/Savings				
CASH 1020 · Petty Cash - Office 1025 · PayPal Online Account 1080 · Peoples Business Checking 1082 · Peoples Business Savings 1084 · Peoples Construction Deposits	84.95 372.57 8,602.39 55,395.88 18,004.10	352.60 241.84 21,604.83 42,223.54 18,005.09	-267.65 130.73 -13,002.44 13,172.34 -0.99	-75.9% 54.1% -60.2% 31.2% 0.0%
1086 · Peoples GM Debit Card	696.06	3,472.47	-2,776.41	-80.0%
1088 · Peoples Social Card 1090 · First Federal RESERVES MMA new 1091 · First Fed Checking 1093 · First Fed 2YR CD 1094 · First Fed 3YR CD	371.71 153,370.42 500.00 52,298.05 52,505.94	137.20 149,333.62 500.00 51,493.06 51,746.22	234.51 4,036.80 0.00 804.99 759.72	170.9% 2.7% 0.0% 1.6% 1.5%
Total CASH	342,202.07	339,110.47	3,091.60	0.9%
Total Checking/Savings	342,202.07	339,110.47	3,091.60	0.9%
Accounts Receivable 1200 · Accounts Receivable	5,135.18	3,834.44	1,300.74	33.9%
Total Accounts Receivable	5,135.18	3,834.44	1,300.74	33.9%
Other Current Assets				
1310 · Prepaid Insurance 1499 · Undeposited Funds	7,082.81 325.00	7,081.19 350.00	1.62 -25.00	0.0% -7.1%
Total Other Current Assets	7,407.81	7,431.19	-23.38	-0.3%
Total Current Assets	354,745.06	350,376.10	4,368.96	1.3%
Fixed Assets				
1600 · BUILDING IMPROVEMENTS 1620 · Original Cost 1625 · Depreciation	563,160.95 -289,127.74	563,160.95 -269,846.82	0.00 -19,280.92	0.0% -7.2%
Total 1600 · BUILDING IMPROVEMENTS	274,033.21	293,314.13	-19,280.92	-6.6%
1630 · ROAD IMPROVEMENTS 1640 · Original Cost 1645 · Depreciation 1630 · ROAD IMPROVEMENTS - Other	338,792.00 -338,792.00 111.72	338,792.00 -338,792.00 0.00	0.00 0.00 111.72	0.0% 0.0% 100.0%
Total 1630 · ROAD IMPROVEMENTS	111.72	0.00	111.72	100.0%
1650 · EQUIPMENT, OTHER 1660 · Original Cost 1665 · Depreciation	101,795.23 -92,153.46	101,795.23 -87,552.24	0.00 -4,601.22	0.0% -5.3%
Total 1650 · EQUIPMENT, OTHER	9,641.77	14,242.99	-4,601.22	-32.3%
1670 · VEHICLES 1680 · Original Cost 1685 · Depreciation	38,675.00 -36,372.07	38,675.00 -35,911.28	0.00 -460.79	0.0% -1.3%
Total 1670 · VEHICLES	2,302.93	2,763.72	-460.79	-16.7%
Total Fixed Assets Other Assets	286,089.63	310,320.84	-24,231.21	-7.8%
1911 · Stock - CHS, Inc.	4,787.92	4,787.92	0.00	0.0%
Total Other Assets	4,787.92	4,787.92	0.00	0.0%
TOTAL ASSETS	645,622.61	665,484.86	-19,862.25	-3.0%
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000 · Accounts Payable	434.00	0.00	434.00	100.0%
Total Accounts Payable	434.00	0.00	434.00	100.0%
Other Current Liabilities 2080 · Prepaid Dues	1,485.00	2,149.64	-664.64	-30.9%
2100 · Payroll Liabilities 2250 · Deposits Held for Contractors	1,145.41 18,000.00	1,297.16 18,000.00	-151.75 0.00	-11.7% 0.0%
Total Other Current Liabilities	20,630.41	21,446.80	-816.39	-3.8%
Total Current Liabilities	21,064.41	21,446.80	-382.39	-1.8%
Total Liabilities	21,064.41	21,446.80	-382.39	-1.8%

11:25 AM 11/04/19 Accrual Basis

Mt. Baker Rim Community Club Balance Sheet Prev Year Comparison

As of October 31, 2019

	Oct 31, 19	Oct 31, 18	\$ Change	% Change
Equity				
3015 · Retained Earnings	16,281.79	-51,938.45	68,220.24	131.4%
3020 · Operating Fund	322,790.23	407,474.23	-84,684.00	-20.8%
3030 · Replacement Fund	254,769.00	222,024.00	32,745.00	14.8%
Net Income	30,717.18	66,478.28	-35,761.10	-53.8%
Total Equity	624,558.20	644,038.06	-19,479.86	-3.0%
TOTAL LIABILITIES & EQUITY	645,622.61	665,484.86	-19,862.25	-3.0%

Mt. Baker Rim Community Club Profit & Loss Budget vs. Actual

	Jan - Oct 19	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income 4010 · Members Dues	297,337.50	295,988.00	1,349.50	100.5%
4018 · Rental Income - Apartment	4,800.00	0.00	4,800.00	100.0%
4020 · Capital Portion of Dues	0.00	0.00	0.00	0.0%
4025 · Special Assessment for Pool	0.00	0.00	0.00	0.0%
4030 · Members Interest	432.39	400.00	32.39	108.1%
4050 · Members Lien Fees	1,600.00	0.00	1,600.00	100.0%
4101 · Member Gate Card	910.00	1,300.00	-390.00	70.0%
4102 · Vendor Gate Card	895.00	2,000.00	-1,105.00	44.8%
4140 · Interest Income	2,673.47	3,500.00	-826.53	76.4%
4165 · Recovery of Bad Debt	12,038.57	0.00	12,038.57	100.0%
4168 · Clubhouse Rental Income	350.00	350.00	0.00	100.0%
4169 · Violations Income 4173 · Renter Fee Income	100.00 15.500.00	1,000.00	-900.00 1.500.00	10.0% 110.7%
4175 · Renter Fee income	3,150.00	14,000.00 2,500.00	1,500.00 650.00	126.0%
4176 · Social Function Income	50.00	0.00	50.00	100.0%
Total Income	339,836.93	321,038.00	18,798.93	105.9%
Gross Profit	339,836.93	321,038.00	18,798.93	105.9%
Expense				
5000 · ADMINISTRATION				
5005 · Accounting Expense	8,550.00	8,500.00	50.00	100.6%
5006 · Bookkeeping	0.00	250.00	-250.00	0.0%
5011 · Bank Service Charges	67.38	60.00	7.38	112.3%
5012 · Credit Card Fees	2,962.31	1,900.00	1,062.31	155.9%
5014 · Consulting Expense 5021 · Gate Card Expense	0.00 1,175.92	0.00 1,000.00	0.00 175.92	0.0% 117.6%
5021 · Gate Card Expense 5024 · Annual General Meeting Expense	1,436.40	1,400.00	36.40	102.6%
5025 · General Admin./Directors	1,714.05	625.00	1,089.05	274.2%
5026 · Interest Expense	65.00	020.00	1,000.00	21 1.270
5028 · Internet Access	1,169.91	1,600.00	-430.09	73.1%
5030 · Legal	1,216.50	ŕ		
5031 · Legal - Filing Fees	0.00	200.00	-200.00	0.0%
5032 · Attorney Fees	0.00	500.00	-500.00	0.0%
5035 · Licenses & Permits	800.97	700.00	100.97	114.4%
5036 · Mileage	0.00	50.00	-50.00	0.0%
5045 · Office Supplies	814.31	1,500.00	-685.69	54.3%
5046 · Postage	245.65	750.00	-504.35	32.8%
5047 · Computer Software	0.00	225.00	-225.00	0.0%
5050 · Social Functions 5060 · Training	236.78 325.00	0.00 300.00	236.78 25.00	100.0% 108.3%
5060 · Training 5061 · Amazon Prime Annual Fee	0.00	110.00	-110.00	0.0%
5064 · Website	240.00	350.00	-110.00	68.6%
5065 · Website Hosting	0.00	0.00	0.00	0.0%
5120 · General Insurance	16,997.13	15,250.00	1,747.13	111.5%
Total 5000 · ADMINISTRATION	38,017.31	35,270.00	2,747.31	107.8%
5200 · MAINTENANCE & REPAIR				
5210 · Clubhouse-Maintenance	407.17	1,200.00	-792.83	33.9%
5215 · Gate House-Maintenance	3,555.10	600.00	2,955.10	592.5%
5216 · Office Maintenance	0.00	300.00	-300.00	0.0%
5220 · Gate/Security-Maintenance	2,795.55	1,200.00	1,595.55	233.0%
5225 · Pool-Maintenance & Repair 5230 · Grounds-Maintenance	335.60 3,054.67	1,200.00 2,400.00	-864.40 654.67	28.0% 127.3%
5230 · Grounds-Maintenance	27,576.36	18,000.00	9,576.36	153.2%
5235 · Compactor Maintenance	0.00	500.00	-500.00	0.0%
5240 · Tree Removal	2,929.50	1,200.00	1,729.50	244.1%
5260 · Maintenance-Other	663.07			
Total 5200 · MAINTENANCE & REPAIR	41,317.02	26,600.00	14,717.02	155.3%
5300 · SUPPLIES				
5310 · Other Supplies	805.49	0.00	805.49	100.0%
5311 · Clubhouse Supplies	2,109.08	1,100.00	1,009.08	191.7%
5320 · Pool Supplies	13,467.38	8,000.00	5,467.38	168.3%
5325 · Tools	778.26	900.00	-121.74	86.5%
Total 5300 · SUPPLIES	17,160.21	10,000.00	7,160.21	171.6%

Mt. Baker Rim Community Club Profit & Loss Budget vs. Actual

	Jan - Oct 19	Budget	\$ Over Budget	% of Budget
5400 · TAXES				
5410 · Payroll Taxes 5411 · Federal Unemployment Tax 5412 · FICA/Medicare 5414 · State Unemployment Tax 5415 · Labor & Industries 5410 · Payroll Taxes - Other	211.70 9,902.27 496.31 2,331.94 91.35	350.00 10,500.00 200.00 3,750.00	-138.30 -597.73 296.31 -1,418.06	60.5% 94.3% 248.2% 62.2%
Total 5410 · Payroll Taxes	13,033.57	14,800.00	-1,766.43	88.1%
5420 · Income Taxes	423.00	0.00	423.00	100.0%
5430 · Property Tax - Gatehouse 5435 · Property Tax - MBR lots	209.00 17.90	225.00 18.00	-16.00 -0.10	92.9% 99.4%
Total 5400 · TAXES	13,683.47	15,043.00	-1,359.53	91.0%
5500 · UTILITIES 5510 · Telephone 5515 · Garbage 5516 · Recycling 5520 · Gate House-Power 5525 · Clubhouse-Power 5530 · Storage Shed-Power 5535 · Gate House-Water 5537 · Propane	1,350.39 14,121.35 6,964.17 1,748.17 3,527.18 208.52 225.63 6,267.27	1,800.00 13,500.00 5,000.00 3,000.00 5,500.00 250.00 300.00 9,000.00	-449.61 621.35 1,964.17 -1,251.83 -1,972.82 -41.48 -74.37 -2,732.73	75.0% 104.6% 139.3% 58.3% 64.1% 83.4% 75.2% 69.6%
5540 · Clubhouse-Water	571.68	600.00	-28.32	95.3%
5545 · Clubhouse-Wi-Fi Internet	1,709.82	2,300.00	-590.18	74.3%
Total 5500 · UTILITIES	36,694.18	41,250.00	-4,555.82	89.0%
5600 · VEHICLE/EQUIPMENT 5610 · Fuel 5615 · Maintenance & Repair-Vehicles	3,040.54 1,130.95	2,750.00 2,500.00	290.54 -1,369.05	110.6% 45.2%
Total 5600 · VEHICLE/EQUIPMENT	4,171.49	5,250.00	-1,078.51	79.5%
5700 · WAGES & BENEFITS 5710 · Employee Medical 5715 · Salary - Caretaker 5720 · Wages - Bookkeeper 5721 · Wages - MBR Office Manager 5724 · Wages - Seasonal PT Caretaker 5725 · Wages - Asst. Caretaker 5726 · Wages - PT Asst. Caretaker 5727 · IRA Contributions	0.00 42,416.57 16,784.87 25,654.26 2,887.50 31,593.49 4,392.57 1,527.55	0.00 49,000.00 24,000.00 22,000.00 39,000.00 10,000.00 4,000.00	0.00 -6,583.43 -7,215.13 3,654.26 -7,406.51 -5,607.43 -2,472.45	0.0% 86.6% 69.9% 116.6% 81.0% 43.9% 38.2%
Total 5700 · WAGES & BENEFITS	125,256.81	148,000.00	-22,743.19	84.6%
6560 · Payroll Expenses 66900 · Reconciliation Discrepancies	1,744.58 -600.00	2,100.00	-355.42	83.1%
Total Expense	277,445.07	283,513.00	-6,067.93	97.9%
Net Ordinary Income	62,391.86	37,525.00	24,866.86	166.3%
Other Income/Expense Other Expense 8040 · Clubhouse-Emergency Maintenance 8065 · Charitable Contributions 8070 · Operating Reserve 8500 · CAPITAL EXPENDITURES 8510 · Building Improvements 8511 · Gatehouse-Office & Gatehse Apt.	309.05 0.00 -11,025.00	0.00 42,000.00 0.00	0.00 -53,025.00 0.00	0.0% -26.3% 0.0%
8515 · Clubhouse 8552 · Tiling Bathrooms	0.00			
Total 8515 · Clubhouse	0.00			
8518 · Swimming Pool 8521 · Garage Shop Build 8555 · Sand Cover	0.00 0.00 7,613.70	0.00 0.00 0.00	0.00 0.00 7,613.70	0.0% 0.0% 100.0%
Total 8510 · Building Improvements	7,613.70	0.00	7,613.70	100.0%
8530 · New Equipment 8538 · Office Equipment 8548 · Security Cameras and Equipment	3,154.98 0.00	0.00 0.00	3,154.98 0.00	100.0% 0.0%
Total 8530 · New Equipment	3,154.98	0.00	3,154.98	100.0%
8560 · Capital Reserve Fund	11,025.00			
Total 8500 · CAPITAL EXPENDITURES	21,793.68	0.00	21,793.68	100.0%

11:27 AM 11/04/19 Accrual Basis

Mt. Baker Rim Community Club Profit & Loss Budget vs. Actual

	Jan - Oct 19	Budget	\$ Over Budget	% of Budget
8600 · Depreciation Expense	20,596.95			
Total Other Expense	31,674.68	42,000.00	-10,325.32	75.4%
Net Other Income	-31,674.68	-42,000.00	10,325.32	75.4%
Net Income	30,717.18	-4,475.00	35,192.18	-686.4%

Mt. Baker Rim Community Club Profit & Loss Prev Year Comparison

	Jan - Oct 19	Jan - Oct 18	\$ Change	% Change
Ordinary Income/Expense Income				
4010 · Members Dues	297,337.50	295,987.50	1,350.00	0.5%
4018 · Rental Income - Apartment	4,800.00	0.00	4,800.00	100.0%
4030 · Members Interest	432.39	225.44	206.95	91.8%
4050 · Members Lien Fees	1,600.00	350.00	1,250.00	357.1%
4101 · Member Gate Card	910.00	1,065.00	-155.00	-14.6%
4102 · Vendor Gate Card	895.00	2,010.00	-1,115.00	-55.5%
4140 · Interest Income	2,673.47	3,389.54	-716.07	-21.1% 100.0%
4165 · Recovery of Bad Debt 4168 · Clubhouse Rental Income	12,038.57 350.00	0.00 700.00	12,038.57 -350.00	-50.0%
4169 · Violations Income	100.00	4.775.00	-4,675.00	-97.9%
4173 · Renter Fee Income	15,500.00	15,950.00	-450.00	-2.8%
4175 · Transfer Fees	3.150.00	1,950.00	1,200.00	61.5%
4176 · Social Function Income	50.00	0.00	50.00	100.0%
Total Income	339,836.93	326,402.48	13,434.45	4.1%
Gross Profit	339,836.93	326,402.48	13,434.45	4.1%
Expense				
5000 · ADMINISTRATION				
5005 · Accounting Expense	8,550.00	8,200.00	350.00	4.3%
5006 · Bookkeeping	0.00	71.61	-71.61	-100.0%
5011 · Bank Service Charges	67.38	38.20	29.18	76.4%
5012 · Credit Card Fees	2,962.31	2,229.95	732.36	32.8%
5019 · Employee Recognition	0.00	100.00	-100.00	-100.0%
5021 · Gate Card Expense	1,175.92	857.02	318.90	37.2%
5024 · Annual General Meeting Expense	1,436.40	928.95	507.45	54.6%
5025 · General Admin./Directors	1,714.05	367.17	1,346.88	366.8%
5026 · Interest Expense	65.00	0.00	65.00	100.0%
5028 · Internet Access	1,169.91	1,299.90	-129.99	-10.0%
5030 · Legal	1,216.50 0.00	0.00 98.00	1,216.50 -98.00	100.0% -100.0%
5031 · Legal - Filing Fees 5035 · Licenses & Permits	800.97	628.00	-96.00 172.97	-100.0% 27.5%
5045 · Office Supplies	814.31	1,253.82	-439.51	-35.1%
5046 · Postage	245.65	643.10	-397.45	-61.8%
5047 · Computer Software	0.00	152.36	-152.36	-100.0%
5050 · Social Functions	236.78	233.97	2.81	1.2%
5060 · Training	325.00	0.00	325.00	100.0%
5064 · Website	240.00	203.96	36.04	17.7%
5120 · General Insurance	16,997.13	17,274.27	-277.14	-1.6%
Total 5000 · ADMINISTRATION	38,017.31	34,580.28	3,437.03	9.9%
5200 · MAINTENANCE & REPAIR				
5210 · Clubhouse-Maintenance	407.17	1,082.51	-675.34	-62.4%
5215 · Gate House-Maintenance	3,555.10	863.50	2,691.60	311.7%
5220 · Gate/Security-Maintenance	2,795.55	1,939.50	856.05	44.1%
5225 · Pool-Maintenance & Repair	335.60	192.65	142.95	74.2%
5230 · Grounds-Maintenance	3,054.67	2,153.62	901.05	41.8%
5231 · Roads-Maintenance/Paving	27,576.36	112.91	27,463.45	24,323.3%
5235 · Compactor Maintenance 5240 · Tree Removal	0.00	70.15	-70.15	-100.0%
5260 · Maintenance-Other	2,929.50 663.07	1,302.00 0.00	1,627.50 663.07	125.0% 100.0%
Total 5200 · MAINTENANCE & REPAIR	41,317.02	7,716.84	33,600.18	435.4%
5300 · SUPPLIES				
5310 · Other Supplies	805.49	0.00	805.49	100.0%
5311 · Clubhouse Supplies	2,109.08	3,442.60	-1,333.52	-38.7%
5320 · Pool Supplies	13,467.38	8,855.50	4,611.88	52.1%
5325 · Tools	778.26	1,491.34	-713.08	-47.8%
Total 5300 · SUPPLIES	17,160.21	13,789.44	3,370.77	24.4%
5400 · TAXES 5410 · Payroll Taxes				
5410 · Fayron Taxes 5411 · Federal Unemployment Tax	211.70	252.05	-40.35	-16.0%
5411 · Federal Oliemployment Tax	9,902.27	9,164.01	738.26	8.1%
5414 · State Unemployment Tax	496.31	155.86	340.45	218.4%
5415 · Labor & Industries	2,331.94	2,459.99	-128.05	-5.2%
5410 · Payroll Taxes - Other	91.35	0.00	91.35	100.0%
Total 5410 · Payroll Taxes	13,033.57	12,031.91	1,001.66	8.3%
•				
5420 · Income Taxes	423.00	330.00	93.00	28.2%
5430 · Property Tax - Gatehouse	209.00	209.00	0.00	0.0%
5435 · Property Tax - MBR lots	17.90	17.90	0.00	0.0%
Total 5400 · TAXES	13,683.47	12,588.81	1,094.66	8.7%

Mt. Baker Rim Community Club Profit & Loss Prev Year Comparison

	Jan - Oct 19	Jan - Oct 18	\$ Change	% Change
5500 · UTILITIES				
5510 · Telephone	1,350.39	1,375.58	-25.19	-1.8%
5515 · Garbage	14,121.35	11,454.24	2,667.11	23.3%
5516 · Recycling	6,964.17	5,333.70	1,630.47	30.6%
5520 · Gate House-Power 5525 · Clubhouse-Power	1,748.17 3.527.18	2,296.62 4.336.04	-548.45 -808.86	-23.9% -18.7%
5530 · Storage Shed-Power	3,527.18 208.52	4,336.04 96.05	-606.66 112.47	-16.7% 117.1%
5535 · Gate House-Water	225.63	225.84	-0.21	-0.1%
5537 · Propane	6,267.27	8,211.21	-1,943.94	-23.7%
5540 · Clubhouse-Water	571.68	536.43	35.25	6.6%
5545 · Clubhouse-Wi-Fi Internet	1,709.82	1,899.80	-189.98	-10.0%
5550 · MBR Lots - Water	0.00	-134.00	134.00	100.0%
Total 5500 · UTILITIES	36,694.18	35,631.51	1,062.67	3.0%
5600 · VEHICLE/EQUIPMENT 5610 · Fuel	3,040.54	3,645.02	-604.48	-16.6%
5615 · Maintenance & Repair-Vehicles	1,130.95	4,583.05	-3,452.10	-75.3%
Total 5600 · VEHICLE/EQUIPMENT 5700 · WAGES & BENEFITS	4,171.49	8,228.07	-4,056.58	-49.3%
5710 · WAGES & BENEFITS 5710 · Employee Medical	0.00	250.00	-250.00	-100.0%
5715 · Salary - Caretaker	42.416.57	38.217.61	4,198.96	11.0%
5720 · Wages - Bookkeeper	16,784.87	18,254.25	-1,469.38	-8.1%
5721 · Wages - MBR Office Manager	25,654.26	19,093.00	6,561.26	34.4%
5724 · Wages - Seasonal PT Caretaker	2,887.50	0.00	2,887.50	100.0%
5725 · Wages - Asst. Caretaker	31,593.49	30,543.50	1,049.99	3.4%
5726 · Wages - PT Asst. Caretaker	4,392.57	8,685.00	-4,292.43	-49.4%
5727 · IRA Contributions	1,527.55 125,256.81	2,448.64 117,492.00	-921.09 7,764.81	-37.6% 6.6%
Total 5700 · WAGES & BENEFITS 6560 · Payroll Expenses	1,744.58	1,723.27	7,764.61 21.31	1.2%
66900 · Reconciliation Discrepancies	-600.00	0.00	-600.00	-100.0%
6999 · Uncategorized Expenses	0.00	0.00	0.00	0.0%
Total Expense	277,445.07	231,750.22	45,694.85	19.7%
Net Ordinary Income	62,391.86	94,652.26	-32,260.40	-34.1%
Other Income/Expense				
Other Expense				
8040 · Clubhouse-Emergency Maintenance	309.05	0.00	309.05	100.0%
8065 · Charitable Contributions	0.00	0.00	0.00	0.0%
8070 · Operating Reserve	-11,025.00	0.00	-11,025.00	-100.0%
8500 · CAPITAL EXPENDITURES				
8510 · Building Improvements 8515 · Clubhouse				
8550 · Siding Improvements	0.00	-116.03	116.03	100.0%
8552 · Tiling Bathrooms	0.00	7,756.34	-7,756.34	-100.0%
8554 · Lighting Project Clubhouse	0.00	1,808.77	-1,808.77	-100.0%
Total 8515 · Clubhouse	0.00	9,449.08	-9,449.08	-100.0%
8521 · Garage Shop Build	0.00	0.00	0.00	0.0%
8555 · Sand Cover	7,613.70	0.00	7,613.70	100.0%
Total 8510 · Building Improvements	7,613.70	9,449.08	-1,835.38	-19.4%
8530 · New Equipment 8538 · Office Equipment	3,154.98	0.00	3,154.98	100.0%
Total 8530 · New Equipment	3,154.98	0.00	3,154.98	100.0%
8560 · Capital Reserve Fund	11,025.00	0.00	11,025.00	100.0%
Total 8500 · CAPITAL EXPENDITURES	21,793.68	9,449.08	12,344.60	130.6%
8600 · Depreciation Expense	20,596.95	18,724.90	1,872.05	10.0%
Total Other Expense	31,674.68	28,173.98	3,500.70	12.4%
Net Other Income	-31,674.68	-28,173.98	-3,500.70	-12.4%
Net Income	30,717.18	66,478.28	-35,761.10	-53.8%